

ANNEX 1: Implementation Plan (IP) for the Malawi National Social Support Programme II (MNSSP II)

This plan sets out how the Malawi National Social Support Programme II (MNSSP II) will be implemented over the period January 2019 to July 2023. It highlights key activities necessary to realise the strategic actions identified in the MNSSP II, identifies the financial year (FY)¹ in which each activity will be executed and the responsible Ministr(ies) and interested partners. Overall implementation of this plan will be the responsibility of the **National Social Support Steering Committee (NSSSC)**, which meets at least twice per year and is comprised of Principal Secretaries of key line ministries and heads of mission of development partners (DPs). The Ministry of Finance, Economic Planning and Development is the coordinating agency and secretariat of this committee.

Day-to-day monitoring of implementation of the plan will be ensured by the **National Social Support Technical Committee (NSSTC)**, comprised of Directors from key line ministries and technical staff from DPs and civil society organisations (CSOs), and chaired by the Secretary for Finance, Economic Planning and Development. The NSSTC will meet four times per year throughout the MNSSP II period to monitor progress. Its secretariat, the Department of Economic Planning and Development (EP&D), will be responsible for organising meetings, preparing minutes and following up between meetings on agreed action points. An M&E framework for the MNSSP II is under development; the implementation plan forms the lowest (activity level) of the M&E framework and other levels (output, outcome, impact) will be developed to complement this. The NSSTC will submit formal annual reports of progress against the implementation plan and M&E framework to the NSSSC, which the latter will review in its regular meetings.

To enhance manageability of the monitoring process, sub-groups of the NSSTC will be established for each pillar of the MNSSP II. At the start of each year, these **Pillar Groups** will, on the basis of the overall implementation plan (IP), develop **Annual Activity Plans** with detailed timelines (see proposed format at Appendix A). These activity plans will include both cross-cutting activities for the social protection (SP) sector as a whole and key programme-specific activities. The identification of programme-specific activities will draw on earlier thinking carried out as part of the process of development of this IP. The Pillar Groups will meet at least quarterly, in advance of NSSTC meetings, to monitor progress of pillar activities and they will produce pillar reports for submission to the NSSTC. To ensure an effective flow of information, the chair and co-chair of each Pillar Group will attend the NSSTC meetings.

There will also be close collaboration between the Pillar Groups and existing programme-specific **Thematic Working Groups (TWGs)**. Action points that relate to specific programmes will be fed down to TWGs for integration in their own plans, and reports of progress against these will be fed back up quarterly to Pillar Groups; chairs/co-chairs of TWGs will participate in the relevant Pillar Group.

¹ From 1st July to 30th June of every year.

STRATEGIC ACTIONS	ACTIVITIES	TIMELINE (FYs)					ROLES AND RESPONSIBILITIES	
		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
PILLAR 1: CONSUMPTION SUPPORT: (Social Cash Transfer Programmes (SCTPs); Public Works Programmes (PWPs); and School Meal Programmes (SMPs))								
Provide consumption support through timely, predictable and adequate cash and/or in-kind transfers to poor and vulnerable households throughout their life cycles								
1.1 Improve the design and implementation of programmes to extend the coverage of social protection programmes across people's life cycles	<ul style="list-style-type: none"> Carry out an audit of the coverage and effectiveness of consumption support programmes (SCTPs, PWPs and SMPs) in relation to their collective coverage² of all life cycle stages and specific vulnerabilities (such as disability). Identify any key gaps in coverage or effectiveness. 						MoF EP&D (PRSP) ³	UNICEF, ILO
	<ul style="list-style-type: none"> Review geographical poverty targeting of consumption support programmes on the basis of district level poverty and ultra-poverty profiles and other relevant programme-specific criteria. 						EP&D, MoGCDSW, MoLGRD, MoEST	UNICEF, ILO
	<ul style="list-style-type: none"> Develop programme-specific design options and implementation plans to address identified coverage and operational gaps - (given financing implications, link to strategic action 5.11 on financing strategy). 						EP&D, MoGCDSW, MoLGRD, MoEST	UNICEF, ILO, EU , GIZ, WB
1.2 Regularly review and revise transfers to ensure their real value is in line with households' needs	<ul style="list-style-type: none"> Design transfer value adjustment models for each consumption support programme: models could include criteria such as household structure (gender, life cycle stage, vulnerability of members), and seasonal and inflationary variations. (Again, given financing implications, link to strategic action 5.11.). 						EP&D, MoGCDSW, MoLGRD	UNICEF, ILO
	<ul style="list-style-type: none"> Review and harmonize the transfer levels of similar consumption support programmes being implemented by different partners (especially, but not limited to, PWPs). 						MoLGRD, possibly also MoGCDSW and MoEST	ILO

² The implication is not that every programme should address each life cycle stage, but that taken as a whole the social protection system should provide life cycle coverage.

³ Wherever "EP&D" is used throughout the table this continues to refer to the Division of Poverty Reduction and Social Protection (PRSP) within the Department of Economic Planning and Development (EP&D) in the Ministry of Finance, Economic Planning and Development.

STRATEGIC ACTIONS	ACTIVITIES	TIMELINE (FYs)					ROLES AND RESPONSIBILITIES	
		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
1.3 Strengthen the alignment of core protective programmes	<ul style="list-style-type: none"> Develop an overall consumption support programme document that aligns, links and guides all the consumption support programmes to ensure coherent SP coverage for poor and vulnerable people. 						EP&D, MoGCDSW, MoEST, MoLGRD, MoAIWD, MoCECCD	ILO, UNICEF
	<ul style="list-style-type: none"> Development of a Program Implementation Manual (PIM) for Social Protection programs 		x	x			EP&D, MoGCDSW, MoEST, MoLGRD, MoAIWD, MoCECCD	GIZ
	<ul style="list-style-type: none"> 							
1.4 Improve awareness and understanding of the beneficiary selection process and strengthen transparency	See strategic action 5.9							
1.5 Develop accountability systems, including harmonised grievance and appeals mechanisms for all core programmes	See strategic action 5.5							
1.6 Strengthen delivery mechanisms for timely and reliable transfers	<ul style="list-style-type: none"> 							
	<ul style="list-style-type: none"> Implement measures to improve the timeliness and increase the harmonisation of payments of consumption support programmes informed by related technical analyses (e.g. system, technical and financial audits),– (link to strategic action 5.6 on e-payments). 						EP&D, MoGCDSW, MoEST, MoLRD	UNICEF, EU, KFW, GIZ, WB ...
PILLAR 2: RESILIENT LIVELIHOODS								
Promote resilient livelihoods through tailored packages based on individual, household, and community needs via graduation pathways, inter-programme linkages and facilitating access to and the use of services beyond MNSSP II <i>NB. Under this pillar <u>all</u> activities address <u>all</u> strategic actions, as strategic actions are too inter-twined to necessitate separate sets of activities.</i>								
2.1. Design multi-year programmes to provide resilient livelihoods 2.2. Increase support for building resilient	Analysis							
	<ul style="list-style-type: none"> Carry out a mapping and analysis of both: i) current resilience/livelihood interventions; and ii) the needs of poor and vulnerable households in relation to building resilient livelihoods. 						DoDMA, Land resource department (MoAIWD); EP&D; Community Dev.	WFP, GIZ, FAO, Idinsight, CWW (Graduation Pilot), EU, COMSIP

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
livelihoods 2.3. Increase the productivity of MNSSP II beneficiaries through the provision of tailored capacity building support 2.4. Establish sustainable poverty graduation pathways	<ul style="list-style-type: none"> Generate evidence about MNSSP II beneficiary household linkages to existing services and productivity enhancing interventions (including health, education and nutrition services, Farmer Field Schools, financial literacy, appropriate technologies, business management and entrepreneurship skills training etc.) 						EP&D, MoAIWD, MoH, MoEST, MoIT, DoDMA, DNHA, Community Dev	FAO, CARE, Idinsight, GIZ, WFP, UNICEF, COMSIP, CISANET, Christian Aid
	<ul style="list-style-type: none"> Generate evidence on the opportunities for improving access to markets for poor households, value chain creation and increased financial inclusion (including savings and insurance to build resilience). 						EP&D, MoIT, Dept of Ext (MoAIWD), Community Dev	CARE, UP (CUMO), Vision Fund, WFP, MAMN, COMSIP, Christian Aid, EU, UNICEF
	Design and Implementation							
	<ul style="list-style-type: none"> In line with the graduation strategy and based on studies, establish good practices and guidelines for resilient livelihoods programming, covering: i) adaptations of existing programmes, ii) new programming, and iii) linkages/referrals. 						EP&D, Land resource department (MoAIWD), DoDMA	WFP, GIZ, FAO, Idinsight, CWW, UNHCR, IFAD, UNICEF, Christian Aid
	<ul style="list-style-type: none"> Adapt existing social protection (SP) programmes to strengthen their contribution to resilient livelihoods: for example, in <i>PWP</i>, improve the quality of assets, give more attention to building marketable skills and apply a catchment management approach; in <i>SMP</i>, make more use of local procurement; and, in both <i>SCTP</i> and <i>PWP</i>, give attention to adequacy of transfer levels. 						MoGCDSW, MoLGRD, MoEST	All partners
	<ul style="list-style-type: none"> Informed by studies, implement integrated SP resilient livelihoods programming, whereby existing consumption support programmes add new elements focused on building resilience (eg. livelihoods training, awareness-raising, asset grants etc.). 						EP&D; MoLGRD, MoGCDSW, Land resource department (MoAIWD); DoDMA; Community Dev;	CARE, CWW, WFP, FAO, COMSIP, UNHCR, , Christian Aid, EU
<ul style="list-style-type: none"> Based on learning from pilots, establish and roll out a linkages and referrals system, that is tailored to the needs of women and men in MNSSP II households and promotes their access to a range of productive and social services. 						EP&D, DoDMA, Land resource department (MoAIWD); MoGCDSW, MoLGRD, Local Govt	UNICEF, GIZ, COMSIP, Christian Aid, EU	

STRATEGIC ACTIONS	ACTIVITIES	TIMELINE (FYs)					ROLES AND RESPONSIBILITIES	
		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
							(district councils)	
Systems to Underpin Resilience Programming (see also Pillar 5)								
	<ul style="list-style-type: none"> Develop monitoring and evaluation guidance that disaggregates the components of resilience programming to assess their impacts – link to strategic action 5.7. 						EP&D, DoDMA	WFP; FAO; CWW
	<ul style="list-style-type: none"> Advocate for and facilitate the integration of social protection and resilience livelihood interventions in District Development Plans and Village Level Action Plans. 						MoLGRD, EP&D, Land resources (MoAIWD), DoDMA, Dept of Ext (MoAIWD)	CARE, CWW, WFP, FAO, COMSIP, UNHCR, GIZ, Christian Aid, EU
PILLAR 3: SHOCK-SENSITIVE SOCIAL PROTECTION								
Develop a shock-sensitive social protection system (SSSP) that meets seasonal needs, prepares for, and responds to unpredictable shocks together with the humanitarian sector, and supports recovery and the return to regular programming								
3.1. Develop a vision for shock-sensitive social protection	<ul style="list-style-type: none"> Develop a shared vision and strategy for SSSP. 						DoDMA, EP&D MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	WFP, UNICEF, GIZ, CWW, CARE, WBG, COOPI, EU, KFW, ILO
3.2. Institutionalize a coordination structure to improve collaboration and communication between humanitarian and social protection actors under the leadership of EP&D and the Department of Disaster Management Affairs (DoDMA)	<ul style="list-style-type: none"> Conduct a learning process to identify a coordination structure for SSSP, which strengthens the collaboration between humanitarian and social protection actors (link to strategic action 5.2). 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Develop coordination operational guidelines for SSSP, covering all levels (national, district, community) and establish the agreed institutional coordination mechanisms. 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
3.3. Strengthen the role of MNSSP II to ensure preparedness and responsiveness to, and recovery from, shocks	<ul style="list-style-type: none"> Review the capacity of MNSSP II programmes to respond to predictable seasonal needs as well as unanticipated shocks (both slow and rapid onset covariate shocks). 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Adapt MNSSP II programmes and systems to better respond to predictable seasonal needs: develop and consolidate district seasonal calendars; explore and cost options (eg better alignment of PWP's with seasonal needs, seasonal top-ups of SCTPs); and establish required institutional and financing mechanisms. 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Identify highly vulnerable and hazard-prone districts and prioritise these for the development and operationalization of the shock-sensitive system. 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC, Land resources (MoAIWD)	
	<ul style="list-style-type: none"> Assess the feasibility of and systems/capacities required for both: <i>vertical expansion</i> of MNSSP programmes (top-ups to existing beneficiaries); and <i>horizontal expansion</i> (inclusion of new beneficiaries) through, for example, pre-registration and/or development of rapid targeting mechanisms – (link to strategic priority 5.4) 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Develop measurable triggers for response to shocks: operationalise these by overlaying data on shocks from the early warning system with geo-locations in the unified beneficiary registry (UBR). 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Based on analytical work, adapt MNSSP II programmes and systems so they can be leveraged to respond to shocks through vertical and/or horizontal expansion. 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
	<ul style="list-style-type: none"> Strengthen the linkages between PWP and post disaster response and reconstruction efforts. 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Develop a pooled contingency fund to support the short-term expansion of MNSSP II support in case of shocks (link to strategic priority 5.11 on financing strategy). 						DoDMA, EP&D, MoGCDSW, Dept of Ext (MoAIWD), DCCMS, Community Dev, Local Govt, NLGFC	
	<ul style="list-style-type: none"> Develop and put in place financial mechanisms to anticipate, prepare and better respond to disasters through establishing a portfolio of sovereign disaster risk financing instruments and incorporating disaster risk analysis in the planning of public investments (link to strategic priority 5.11 on financing strategy). 						Ministry of Finance (EP&D, BD, EAD & DAD), DoDMA, District Executive Committees, District Civil Protection Committees	
PILLAR 4: LINKAGES								
Establish linkages between programmes to provide comprehensive support to consumption, resilient livelihoods and shock sensitive social protection								
Links to strengthen consumption support								
4.1. Establish systems and linkages to facilitate the contribution of public works programmes to school meal programmes		See strategic action 1.3						
Links to build resilient livelihoods								
4.2. Link MNSSP II Programmes to support the development of resilient livelihoods		<p>See Pillar 2, in particular the following activities:</p> <ul style="list-style-type: none"> Carry out a mapping/analysis of both: i) current resilience/livelihood interventions; and ii) household needs in relation to building resilient livelihoods and Implement integrated SP resilient livelihoods programming, to include stronger linkages and complementarities between existing interventions. 						
4.3. Establish links with other national programmes and services that build resilient livelihoods through increased productivity		<p>See Pillar 2, in particular the following activities:</p> <ul style="list-style-type: none"> Generate evidence about MNSSP II beneficiary household linkages to existing services and productivity enhancing interventions (including health, education and nutrition services, Farmer Field Schools, financial literacy, appropriate technologies, business management and entrepreneurship skills training etc); and, 						
4.4. Establish links with other national programmes and services								

STRATEGIC ACTIONS	ACTIVITIES	TIMELINE (FYs)					ROLES AND RESPONSIBILITIES	
		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
	that help build long-term resilient livelihoods through enhanced access to and use of essential services	<p>Establish and roll out a linkages and referrals system. See Strategic Action 2, in particular the following activity:</p> <ul style="list-style-type: none"> Based on learning from pilots, establish and roll out a linkages and referrals system, that is tailored to the needs of women and men in MNSSP II households and promotes their access to a range of productive and social services. 						
	Links to support shock-sensitive social protection							
	<p>4.5. Establish coordination and communication structures between humanitarian and social protection actors, under leadership of EP&D and DoDMA</p> <p>4.6. Establish links between harmonized social support committees at district and community levels and humanitarian structures</p> <p>4.7. Institutionalize links with the humanitarian sector to enable scaling-up in times of crisis as part of streamlining preparedness</p>	See strategic action 3.2 above						
	4.8. Link public works interventions that build communal assets to disaster response and post-disaster reconstruction programmes	<p>See strategic action 3.3, specifically the following activity:</p> <ul style="list-style-type: none"> Strengthen the linkages between PWP and post disaster response and reconstruction efforts 						
	4.9. Link the Unified Beneficiary Registry database to the humanitarian sector	<p>See strategic action 3.3, specifically the following activities,</p> <ul style="list-style-type: none"> Develop measurable triggers for response to unanticipated shocks: operationalise these by overlaying data on shocks from the early warning system with geo-locations in the Unified Beneficiary Registry. Assess the feasibility of and capacities required for <i>horizontal expansion</i> (inclusion of new beneficiaries in times of shock) through, for example, pre-registration in the UBR and/or development of rapid targeting mechanisms. 						
PILLAR 5: SYSTEMS STRENGTHENING								
Strengthen social protection systems to enable a coherent social support policy with effective and efficient programme coordination, implementation and harmonisation								
	Strengthened Oversight and Coordination							

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
5.1. Strengthen the capacity of the Poverty Reduction and Social Protection (PR&SP) Division to provide strong leadership for implementing the MNSSP II	<ul style="list-style-type: none"> Implement the recommendations of the previous capacity building assessment report for the EP&D PRSP – link to strategic priority 5.10 						EP&D	GIZ, UNICEF, ILO, EU
5.2. Strengthen the oversight and coordination functions of the MNSSP II committees	<ul style="list-style-type: none"> Review and update the ToRs of the NSSSC, NSSTC and Pillar Groups, ensuring alignment with the MNSSP II 						EP&D, MoEST, MoCECCD, MLGRD, MGCDSW, MoIT, MAMN	UNICEF, GIZ, WFP, ILO
	<ul style="list-style-type: none"> Conduct regular NSSSC, NSSTC and Pillar Group meetings for planning and reporting of MNSSP II actions and conduct joint mission visits 						EP&D, MoEST, MoCECCD, MLGRD, MGCDSW, MoIT, MAMN	UNICEF, GIZ, WFP, ILO, EU
	<ul style="list-style-type: none"> Undertake an inclusive learning and leadership journey across the sector to: i) inform the operationalization of a Government-led and coordinated social protection system; and ii) ensure it is effectively linked with the humanitarian sector as per the MNSSP II and National Resilience Strategy 2018-2030 						EP&D, MoEST, MoCECCD, MLGRD, MGCDSW, MoIT, MAMN	UNICEF, GIZ, ILO
5.3. Establish and strengthen harmonised coordination and implementation structures at district and community levels	<ul style="list-style-type: none"> Formalise lines of communication between the community, the district and national levels (vertical coordination); and develop relevant reporting protocols and formats 						MoLGRD, NLGFC, District Councils, EP&D	GIZ, UNICEF, ILO, NGOs/CSOs
	<ul style="list-style-type: none"> Establish and adhere to Rules of Engagement and Coordination Guidelines for Government and CSOs/ NGOs/DPs, and other implementers, in order to strengthen alignment with MNSSP II and DDPs. Link to leadership and learning process under strategic action 5.2 						EP&D, DoDMA, MoLGRD, CD, MGCDS, MoEST, NLGFC	GIZ, EU, Irish Aid, WFP, World Bank, FAO, UNICEF, ILO, KFW, NGOs/CSOs
	<ul style="list-style-type: none"> Conduct joint planning and supervision of DSSC, DESC, DCPC activities at the district level 						EP&D, DoDMA, MoLGRD, CD, MGCDS, MoEST, NLGFC	GIZ, EU, Irish Aid, WFP, World Bank, FAO, UNICEF, NGOs/CSOs

STRATEGIC ACTIONS	ACTIVITIES	TIMELINE (FYs)					ROLES AND RESPONSIBILITIES	
		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
Effective and Harmonized Systems								
5.4. Align and harmonise programme implementation modalities for all programmes under MNSSP II	<ul style="list-style-type: none"> Conduct a mapping of social protection programmes across districts and of the extent of harmonisation/divergence of operational processes. – link to strategic priority 1.1. 						EP&D, MoLGRD, NLGFC, MGCDSW, MoCECCD, MoEST, District Councils	GIZ, ILO, UNICEF, WFP, EU, Irish Aid
	<ul style="list-style-type: none"> Based on the findings of the assessment, revise and streamline processes. 						EP&D, MoLGRD, NLGFC, MGCDSW, MoCECCD, MoEST, District Councils	GIZ, ILO, UNICEF, WFP, EU, Irish Aid
	<ul style="list-style-type: none"> Carry out assessments of the UBR: assess the suitability of the UBR to inform and support lifecycle programming, resilience programming and SSSP; and conduct a process evaluation of the UBR. 						EP&D, NRB, DoDMA, MoAIWD, NLGFC, MGCDSW	GIZ, UNICEF, Christian Aid, WB
	<ul style="list-style-type: none"> Strengthen the UBR: draw on findings of assessments and also address previously identified issues, including the need to link UBR with national IDs and to integrate the UBR with other social assistance MISs. 						EP&D, NRB	GIZ, UNICEF, EU, ILO, WB, KFW
	<ul style="list-style-type: none"> Use the UBR for social protection programming of both the Government & NGO partners. 						EP&D, MoGCDSW, MoLGRD, MoEST (possibly DoDMA and MoAIWD)	GIZ, UNICEF, EU, WB, KFW. NGOs/CSOs
5.5. Develop a harmonised grievance and appeals mechanism to increase accountability on programme functioning at all levels	<ul style="list-style-type: none"> Develop and support implementation of a harmonised grievance redress mechanism: train district and community committees on it and conduct community sensitization campaigns. 						EP&D, MGCDSW, MoEST, DoDMA, MoLGRD	ILO, GIZ, UNICEF, EU, World Bank, NGOs/CSOs
	<ul style="list-style-type: none"> Carry out annual community-focused reviews of the MNSSP II, facilitated by CSOs. 						EP&D, MGCDSW, MoCECCD, MoLGRD, DoDMA	NGOs/CSOs, ILO
5.6. Strengthen delivery mechanisms for timely and reliable transfers	<ul style="list-style-type: none"> Develop and roll out a harmonised e-payment mechanism based on a centralized payment solution (link to strategic priority 1.6). 						EP&D, MGCDSW, MoLGRD, DoDMA	UNICEF, GIZ, EU, WB
5.7. Strengthen MNSSP II M&E systems and	<ul style="list-style-type: none"> Review, update and implement an MNSSP II M&E system, adapted to cover resilience and SSSP innovations. 						EP&D with all stakeholders	ILO, GIZ, UNICEF

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
capacities	<ul style="list-style-type: none"> • Monitoring: carry out annual joint sector reviews of progress against the IP and M&E framework; and produce annual MNSSP II reports. 						EP&D and all MNSSP stakeholders	WB, GIZ, KFW, EU, UNICEF, ILO
	<ul style="list-style-type: none"> • Evaluation: carry out robust programme specific evaluations (including disaggregation of the impacts of different elements of resilience programming); and an overall evaluation of the MNSSP II. 						EP&D, MGCDSW, MoLGRD, MoEST, DoDMA	WB, GIZ, KFW, EU, UNICEF, ILO
5.8. Mainstream Gender across MNNSP II	<ul style="list-style-type: none"> • Conduct a gender needs assessment for the MNSSP II. 						EP&D, MGCDSW, MoLGRD, MoCECCD	EU, World Bank, GIZ, ILO
	<ul style="list-style-type: none"> • Develop, disseminate and support implementation of guidelines for gender mainstreaming in MNSSP; and train national, district and community levels. 						EP&D, MGCDSW, MoLGRD, MoCECCD	EU, World Bank, GIZ, ILO
5.9. Develop a communication strategy for MNSSP II	<ul style="list-style-type: none"> • Implement the MNSSP II communication strategy 						EP&D, Dept of Ext (MoAIWD), DoDMA, Dept of Civic Education, NLGFC, MoGCDWS, DCCMS, Community Dev, Local Govt	ILO, EU, UNICEF, GIZ,
Increased Resources and Capacities								
5.10. Invest in technical, human resource and operational capacity at all levels – link to strategic priority 5.1 above	<ul style="list-style-type: none"> • Conduct comprehensive periodic assessments of capacities required to implement MSSSP II programming - including resilience programming and SSSP - at all levels (national, district, community) and develop capacity building plans. 						EP&D, DoDMA, MoLGRD, Dept of Ext (MoAIWD), DoDMA, MoGCDWS, DCCMS, CD, NLGFC, District Councils	GIZ, UNICEF, WFP, FAO, ILO
	<ul style="list-style-type: none"> • Build skills: institutionalize social protection courses and links to research institutes; provide all priority training identified in the capacity needs assessments; and conduct learning visits (external, intra and inter-district and community level). 						EP&D, MoLGRD, MoEST, DoDMA, MGCDSW, District Councils	GIZ, UNICEF, WFP, FAO, ILO, EU, WB
	<ul style="list-style-type: none"> • Lobby for recruitment of staff at all levels, on the basis of capacity assessments. 						MoFEP&D, MoLGRD, MGCDSW, MCECCD, NLGFC, DHRMD	DP Group in Social Protection

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		2018 /19	2019 /20	2020 /21	2021 /22	2022 /23	LEAD MINISTR(IES)	OTHER KEY STAKEHOLDERS
	<ul style="list-style-type: none"> • Procure vehicles, motorcycles and office equipment, informed by capacity assessments. 						EP&D, MoLGRD, MGCDSW, MCECCD, NLGFC,	EU, GIZ, WB, UNICEF, ILO, KFW, WFP
5.11. Establish a sustainable financing framework for Social Support	<ul style="list-style-type: none"> • Develop and implement a sustainable long-term financing and resource mobilisation strategy for the MNSSP II, based on robust spending and fiscal space analyses. 						MoFEP&D	UNICEF, ILO, EU , KFW, WFP
	<ul style="list-style-type: none"> • Develop and implement a road-map for the establishment of a Social Support Fund. 						MoFEP&D	KFW, EU, WFP, WB, Irish AID
	<ul style="list-style-type: none"> • Establish the Social Support fund (link to strategic priority 3.3 on a pooled contingency fund). 						MoFEP&D	KFW, EU, WFP, WB, Irish AID

APPENDIX A: FORMAT FOR ANNUAL ACTIVITY PLANNING AND QUARTERLY MONITORING

ACTIVITY	PLANNED TIMELINE	RESPONSIBLE ACTORS	COSTS AND SOURCE OF FINANCING	STATUS OF PRIOR ACTIONS Activity integrated into relevant Ministerial plan and source of any required funding confirmed. Green = yes Red = no	IMPLEMENTATION STATUS On track, delayed or off-track	EXPLANATION AND REMEDIAL ACTIONS (examples)
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PILLAR X:						
STRATEGIC PRIORITY X:						
						Done
						Prior action completed. Activity delayed but in progress. Expected to be completed by date.
						No action taken to date. Urgent remedial action required. The following will be done.

-  = on-track and on-time
-  = slightly delayed, but in progress
-  = off-track, remedial action required

